

# Partnership Council Update

NOVEMBER 2022



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# Executive Summary

The GEI continues to strengthen its presence in **24 priority countries**, grow its network of partners, and expand its reach through ongoing professional development and knowledge sharing activities. In its second year of implementation now, impacts to be achieved are clearer and the program is now geared to deliver those. Examples of such impacts are included in this report.

The **NEC conference** reinforced the need to strengthen national M&E systems to achieve impacts at country level and delivered a collective commitment with the Turin Agenda.

Since the last Partnership Council, GEI completed four new **MESAs** and received requests to carry out additional ones.

GEI is working on re-establishing a dedicated **CLEAR center for the LAC region**, made its first grant to the newly established EvalPCA in Pakistan, and is exploring options to set up centers in MENA and the Pacific.

The **CARICOM program** is making significant strides in co-producing a map to strengthen results-based management across the Caribbean.

GEI continued to deliver its three flagship training programs in multiple languages (**IPDET**, **PIFED** and **TAQYEEM**), in conjunction with **16 customized training programs at country level** by its implementing partners, reaching 814 participants.

The Working Group on Training and Professional Development established a **GEI YEE hands-on internship program**, a **Training of Trainers program**, and compiled the first ever global directory of academic programs in M&E.

GEI knowledge agenda remains at the forefront of **GEI delivery model**. Significant efforts were made to strengthen the **GEI brand and value proposition**, develop new content, and consolidate its key knowledge platforms and websites. GEI partners continue to contribute to the knowledge base with 21 new knowledge products.

**Better Evaluation** is now an integral part of the GEI knowledge agenda. A new revamped site will go live in November 2022 in an expanded version.

GEI is now a key convener of knowledge sharing for the M&E community, epitomized by another successful delivery of the **gLOCAL Evaluation Week**, with 369 virtual events across four language groups, and second in jointly organizing the National Evaluation Capacities (NEC) Conference in partnership with the UNDP Independent Evaluation Office.

In July, the preparation of two additional recipient executed **grants** were finalized, respectively for CLEAR Francophone Africa and EvalPCA in Pakistan. Seven grants have been made to date to as many implementing partners, for a total commitment of \$ 13,709,000 to support GEI work in the region until FY25.

GEI global team continued its **fundraising strategy** and established relationships with new potential donors from the bi-lateral, multi-lateral, and philanthropic communities.

The **GEI governance structure** is now fully operational with an active Advisory Board and Implementation Committee.



# **Achievements Since Last Partnership Council**

# Develop a culture of evidence-based decision making

GEI continues to focus on strengthening country programs in priority countries, with an emphasis on supporting policies, frameworks, processes and systems that deliver development impact on the ground, and seeking to strengthen collaboration with other GEI partners for better results.

The National Evaluation Capacities (NEC) Conference jointly organized by the UNDP Independent Evaluation Office and the GEI in Turin, Italy (24-28 October), provided a key opportunity for GEI-supported countries to showcase their work and for the GEI to make new connections, with the Turin Agenda providing new impetus for the GEI and its partners.

The GEI global team launched the process to establish the new CLEAR LAC center, provided funding to the newly established EvalPCA in Pakistan (to cover Pakistan and Central Asia) and continues to explore the possibility of expanding into new regions (MENA and the Pacific) Establishment of new centers will be contingent on the mobilization of additional financial resources.

## KEY RESULTS

### 1. National Evaluation Capacities (NEC) Conference

The National Evaluation Capacities (NEC) Conference focused on Resilient National Evaluation Systems and was held in Turin, Italy, from 25-28 October. The GEI supported 21 government representatives from 20 of GEI's priority countries to attend the conference, and almost all of them spoke on panels and shared experiences.

NEC was preceded by a day of training workshops, three of which were animated/presented by GEI global team and CLEAR Centers on:

- national evaluation systems and the MESA tool
- incentives to ensure the resilience of national evaluation systems
- theory based evaluation.

The conference concluded with the Turin Agenda, a collective commitment to strengthen national evaluation systems rapidly and sustainably. The importance of partnerships highlighted in the agenda confirms the relevance of the GEI and its efforts to promote synergies and reduce fragmentation in the evaluation capacity development space.

### Voices from NEC Participants

The Permanent Secretary from the Ministry of National Planning and Development Coordination, Solomon Islands talked about the importance of the GEI-supported MESA and of sustained engagement to develop a culturally appropriate and contextually relevant M&E system.

The Director of the M&E from the Zambia Ministry of Development Planning noted that conducting a comprehensive MESA facilitated a common understanding of what an M&E system is and what needs to be developed.

The Executive Director of CADERDT from Togo highlighted how the period of upheaval we are all experiencing has led the government to understand evaluation differently, and to see the need for technical capacities to carry out and use rapid evaluations to inform policy decisions.

The Director for Planning at the Cabo Verde Ministry of Finance, which has benefited from support from CLEAR LAB, explained the importance of national evaluation policies to ensure continuity even when there is staff turnover.

## 2. MESA

Four new MESAs have been initiated in: Solomon Islands (see box below), Bhutan, Gabon and the city of Recife in Brazil, in addition to the 21 reported on at the last Partnership Council. In Bhutan, CLEAR South Asia is working closely with the UNDP Country Office. In Gabon, CLEAR FA is collaborating with UNICEF and UNDP to support the MESA, as well as the development of a national evaluation policy, and a capacity development plan.

### Solomon MESA

The GEI Global Team has responded to the request from the Ministry of National Planning and Development Coordination (MNPDC) to conduct a Monitoring and Evaluation Systems Analysis (MESA) diagnostic to better support the government in strengthening national evaluation systems for informing policies under the national development plans. MNPDC is actively involved in conducting MESA with local consultants and the Global Team. GEI has provided hands-on support and initial training for the MNPDC staff to undertake MESA. Currently, MNPDC and the local consultants are collecting MESA data nation-wide and across 6 provinces. The findings will inform MNPDC's capacity-building plan for strengthening national M&E systems.

## 3. Implementation of Evaluation Capacity Development strategies – a few impact stories

ECD activities supported by the network are beginning to bear fruit and deliver impact at country level. The following are just a few examples of the impact GEI is having at country level in different regions.

- CARICOM program: The GEI has engaged the Caribbean Community (CARICOM) Secretariat, three pilot countries and three regional institutions to strengthen results-based management (RBM) and monitoring and evaluation (M&E) systems. In Jamaica, the GEI Team conducted online workshops and a 5-day in-country mission in October to co-produce a roadmap to strengthen national Results-Based Management (RBM) and M&E systems in collaboration with representatives of 19 ministries of the Government of Jamaica. Next steps include finalizing the roadmap, identification of gaps to be addressed through targeted capacity development activities, assistance to improve the national RBM policy, and definition a strategy for measuring progress in this whole-of-government effort.
- CLEAR LAB continues their engagement both within Brazil and in Lusophone Africa with Cape Verde and Mozambique. In Mozambique, CLEAR LAB is mentoring the Government is carrying out a rapid evaluation of its national water policy. CLEAR LAB is also supporting the preparation of a national M&E manual and advising on the elaboration of normative instruments to consolidate the governance structures for the country's M&E subsystem.

- CLEAR AA is collaborating with UNDP to conduct an evaluation of Lesotho's Vision 2020. In Zambia, CLEAR AA is continuing its multi-year project to strengthen the capacities of the National Assembly, with a master class in evidence use and facilitating use of the African Oversight Parliamentary Tool.
- CLEAR FA is expanding its work in the Republic of Congo, beginning with a series of three trainings on the conceptualization and implementation of an M&E system.
- CLEAR SA is conducting a MESA diagnostic in partnership with the UNDP in Bhutan. The MESA will inform strengthening national M&E capacities under the Bhutan's national development strategy and the happiness index. CLEAR SA also has an extensive program in India, supporting the federal government to design the national evaluation plan. At sub-national level, CLEAR SA provided technical support to strengthen administrative data systems, management and use in the states of Haryana, Punjab, and Tamil Nadu.
- Following an initiative by the Cote d'Ivoire Ministry of Planning and Development, the National Assembly adopted a law on public policy evaluation on 29 June. This work was supported by CLEAR FA, which trained staff at the Ministry last year and organized, in partnership with the ministry and 3ie, a conference on impact evaluation in Francophone Africa in November 2021.
- The GEI Global Team in collaboration with colleagues from DEVAL and World Bank operations (the Geo-Enabling Monitoring and Supervision Initiative) successfully co-organized the Colombian Evaluation Week hosted by the National Planning Department (DNP) of Colombia.

#### 4. Consolidating GEI presence in different regions:

**CLEAR LAC:** The process to select a new CLEAR LAC center has been initiated and will be implemented in two phases: an initial expression of interest to identify a shortlist of institutions that will then be asked to submit a full proposal. The final selection should be completed by March 2023. See details at this link.

**EvalPCA Pakistan:** The EvalPCA (**Pakistan** and **Central Asia**) center has been established at the Center for Economic Research in Pakistan (CERP) in Islamabad. CERP used to be an affiliate of CLEAR South Asia, but as of July 2022 it began operating as an independent entity and a key implementing partner for the GEI to cover activities in Pakistan and Central Asia. A first GEI grant in the amount of USD 750,000 was made to EvalPCA. This is a first tranche of a 3-year program totaling USD 1,360,000.

**MENA:** In late May, GEI co-organized a monitoring and evaluation workshop with Islamic Development Bank in Amman, Jordan. The purpose of this workshop was to connect with stakeholders in MENA and explore the possibility of expanding into this region. There were government and civil society representatives from Algeria, Djibouti, Egypt, Jordan, Morocco, Oman, Qatar, Saudi Arabia, Tunisia, UAE, West Bank & Gaza, and Yemen as well as Saudi Fund for Development, Arab Bank for Economic Development in Africa (BADEA) and UNICEF. The workshop allowed participants to exchange information on their country experiences, identify priority gaps and actions toward the collective strengthening of M&E in MENA in carrying out M&E activities.

**Pacific:** The GEI serves as a secretariat of the **Pacific** Duavata group, composed of multilateral organizations and donors. GEI supports building partnerships and coordinating efforts and initiatives to support requests on national evaluation system strengthening. Currently, GEI has an active partnership and is conducting a MESA in the Solomon Islands. Similar requests were received from Marshal Islands and Samoa.

## **BL 1: FORWARD LOOK FOR FY23**

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Going forward the GEI will take the Turin Agenda as a guide for refining and sharpening its strategies. Priorities for the remainder of FY 23 include:

- Reviewing and as necessary sharpening the strategies for the 24 priority countries adjust the list to focus resources where there is the most potential for positive change and concrete impact
- Promoting greater collaboration between partners active at country-level, building on the opportunities identified at the NEC Conference and Implementation Committee meeting
- Prepare supplementary tools and resources to complement the MESA tool to facilitate government-led or “self” assessments
- Pursuing opportunities for regional expansion (MENA, Pacific, Central Asia) in line with available resources

## Strengthen a cadre of evaluators, M&E specialists, and other evaluation stakeholders

GEI network successfully delivered its global flagship training programs. IPDET, on-site and on-line, was carried out this summer, attracting a wide range of evaluation stakeholders. In addition, ENAP delivered PIFED, the M&E training program for public administration officials in French. ENAP also started its second M&E training (TAQYEEM) for the MENA and the North Africa regions in Arabic.

Knowledge sharing and collaboration around training and professional development activities have increased among the GEI network partners in the framework of the Working Group on Training and Professional Development. Several important collaborative initiatives emerged from this platform, such as the development of the first global directory on academic training programs in evaluation, GEI's "Hands-on Learning Program" for young and emerging evaluation, and Training of Trainers Program in M&E.

### KEY RESULTS

#### 1. GEI Training programs in different languages

The GEI network continued to provide global, regional, country and institutional-level training and professional development activities to key M&E audiences. The majority of these activities has been embedded in country-level engagements of GEI partners with national M&E entities (see business line 1).

- **IPDET.** After two years of virtual training, the IPDET program was held on-site in the Summer of 2022. Like last year, IPDET benefited from the cutting-edge knowledge and expertise within the GEI network, inviting several excellent instructors from different regions to teach its workshops. The two weeks onsite program attracted 137 participants, nearly 60% of them representing developing countries. The program attracted several important evaluation stakeholder groups, both in national governments, as well as in non-governmental organizations. The on-site program was supplemented by six online workshops, which allowed to expand the reach of the program to more countries, including 12 countries affected by fragility, conflict, and violence. In 2022 GEI scholarships enabled 72 participants, primarily from Sub-Saharan Africa, South and East Asia and Pacific to participate in the onsite and online program programs. Nearly 70 % of these scholarships went to female participants and 15 participants were from FCS countries. The scholarships also targeted young and emerging evaluators.
- **TAQYEEM/PIFED.** ENAP, GEI's implementing partner with M&E training programs in French and Arabic, has spent the last several months intensively preparing for the delivery of the second round of its flagship online training program TAQYEEM in Arabic. Thirty-four participants from seven countries in the MENA region and North Africa, primarily senior public administration officials, are currently participating in this training.

## 2. Working Group on Training and Professional Development

The third and fourth meeting of the GEI Working Group on Training and Professional Development (TPD) were organized with broad-based participation from GEI partners across the network. Members shared knowledge on recent and ongoing TPD activities through lightning talks and discussed strategic issues of common interest. The platform of the Working Group led to further collaboration among GEI partners on TPD activities. Linked to the Working Group are four Task Teams with representatives from GEI partners, each team working on a key issue of shared interest. The current Task Teams are: GEI Hands on Learning Program, Training of Trainers Program in M&E, Institutionalization of M&E in public policy, Academic Training in Evaluation.

- **GEI Hands-on-Learning Program:** The Task team helped design GEI's internship program.
- **Training of Trainers Program (ToT) in M&E.** IPDET, ENAP and CLEAR LAB developed an initial concept of a ToT Program in M&E. The program concept will be finalized and piloted in different language regions across the globe under the responsibility of one of the three partners.
- **Institutionalization of M&E in public policy.** GEI partners developed a framework outlining the different knowledge components of training activities around the topic of institutionalization of M&E in public policy. The framework is intended to be used for future guidance in curriculum development, mapping purposes and
- **Academic Training in Evaluation.** GEI partners and external academic experts developed the first ever global directory on academic training programs (PhD, Master, diploma, certificate) in evaluation. The underlying methodology included a: structured review of existing (regional, national) directories of training programs, interviews with key experts in the field, web scraping exercise conducted through a google API in multiple languages.

## 3. GEI Hands-on Learning program for Young and Emerging Evaluators

In July 2022, GEI launched its first Hands-on Training program for Young and Emerging Evaluators (internship) which aims to strengthen the practical M&E skills of young professionals interested in M&E careers. This six-month internship program will help them gain relevant work experience and benefit from broader learning opportunities and professional networks across the GEI Network. Five interns selected competitively, come from Benin, Brazil, India, Mozambique, and South Africa, are placed in the CLEAR Centers, and have work programs specifically designed to enhance various evaluation skills under the mentorship of experienced evaluators.

### BL 2: FORWARD LOOK FOR FY23

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For the remainder of FY 23 the priorities for BL2 will be:

- Further expand the work of the GEI Working Group on Training and Professional Development and associated Task Teams.
- Further develop the GEI strategy and underlying activities to support YEEs.
- Enhance the connections between the GEI TPD activities and the GEI knowledge platform (see below). This includes among other things continuing the work on knowledge sharing on the topic of learning opportunities and learning resources in the field of M&E training and professional development.
- Strengthen the linkages between the GEI TPD offers and M&E competencies and learning pathways.
- Further facilitate knowledge and expertise sharing to support the outreach, access and quality of TPD offers throughout the GEI network.

# Generating Knowledge & Sharing Knowledge

GEI delivered the fourth gLOCAL Evaluation week in 2022 and worked to revamp the Better Evaluation platform, reorganizing and expanding its content and upgrading technical features.

GEI has also established mechanisms to collect information from the partners and developed a strategic workplan to strengthen the GEI brand. Work conducted includes improving the content of the GEI website, Newsletter, Blogs and Podcasts as well as social media channels. GEI digital presence and engagement continues to grow organically.

## KEY RESULTS

### 1. Communication

Our GEI communication strategy has three main objectives:

- Reinforce GEI positioning by harmonizing messaging/branding across the Network and demonstrating the value-added of GEI’s work by highlighting the impact and lessons learned.
- Promote collaboration among partners by sharing knowledge and conducting joined activities.
- Boost GEI partners’ visibility by helping disseminate their experiences.

To achieve these objectives, we have:

- Revamped the GEI Newsletter that collects and disseminates the most important updates from our partners to over 13,000 users.
- Ramped up the creation of original content for the GEI website, including the production of the GEI podcast series “Powered by Evidence” and the blogs, thought-provoking pieces that offer insights from the M&E specialists in our network.
- Increased the frequency and improved the quality of social media posts. In November, the GEI Twitter account reached 3,300 followers and our posts had over 245,000 impressions<sup>1</sup>.
- Planned the consolidation of the three websites (GEI, CLEAR Initiative, gLOCAL) for better content integration, reducing user fragmentation and lowering maintenance and hosting costs. Over the next few months, we will work with the WB ITS External Services Unit to achieve this.

Websites	Statistics of Access (Nov 2021-2022)
1. GEI	123,000* users / 439,000* pageviews
2. CLEAR Initiative	*Cumulative number of users and pageviews across all three sites
3. gLOCAL Evaluation Week	
4. BetterEvaluation	1 million users / 2 million pageviews

<sup>1</sup> The number of times that a given Tweet has been viewed on the Twitter platform in an organic context – not paid.

## 2. Knowledge Management

Since **BetterEvaluation** has become part of the GEI, we have been working on redesigning, upgrading and expanding its platform. The website has been completely revamped to align with the GEI branding and meet the WCAG 2.1 web standards making the site accessible also to users with disabilities. Its content and navigation have been reorganized to improve the user experience. The technical platform has been upgraded and migrated onto WBG servers to comply with the WBG security and privacy standards and ultimately enhance the performance and overall safety of the website. The new site will go live at the end of November 2022.

BetterEvaluation will serve as the basis for GEI's updated and upgraded knowledge platform. The team is currently working with developers and knowledge specialists to expand BetterEvaluation content offering and integrate their knowledge repository with additional information about M&E systems.

## 3. Knowledge sharing

**Footprint Evaluation Initiative:** On the BetterEvaluation website, we developed a whole new section dedicated to Footprint Evaluation, significantly expanding the offer of content on incorporating environmental sustainability into evaluations and sharing learnings and knowledge generated through the Footprint Evaluation Initiative to date. Further planning on this area of work is under way.

**gLOCAL Evaluation Week 2022:** From May 30th to June 3rd, GEI and its partners convened the gLOCAL Evaluation Week 2022, a global Monitoring and Evaluation (M&E) knowledge sharing event. This year, gLOCAL gathered the international M&E community for nearly 400 events hosted by 231 institutions from 53 countries in all regions. More than 15,000 participants formally registered for events, and more watched via live streams. Events covered a wide range of topics including Evaluation Capacity Development, Evaluation Communication and Use, as well as the 2022 gLOCAL focus theme "EvalEvolve", which encouraged discussions around innovations in the field of M&E.

### ENAP Publishes New Manual: "Evaluation in a Development Context"

A new manual on "Evaluation in the Development Context," was recently launched during gLOCAL Evaluation Week 2022 by GEI partner, ENAP. The manual is the result of a collaboration between 46 evaluation practitioners (academics, PIFED alumni, consultants) from Africa, Haiti, Europe, and North America.

The book is part of the PIFED program. In addition to providing a conceptual and practical basis, the manual contributes to the international movement for capacity building in evaluation, and thus hopes to advance the culture of evaluation. The manual is intended for people wishing to learn about program evaluation, particularly in the context of development and international cooperation.

## **BL 3&4: FORWARD LOOK FOR FY23**

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For the remainder of FY 23 the priorities for BL2 will be:

- **Building GEI Knowledge Platform:** With over 1 million users per year, BetterEvaluation.org has created a strong community of practice around the topic of M&E practices. Capitalizing on this asset, GEI plans to expand its knowledge offering to include learning opportunities in evaluation, resources on good practices in M&E systems and capacity development, and snapshots of GEI's country-level engagement in core countries.
- **Strengthening GEI positioning:** The GEI will prioritize the production and dissemination of stories of impact with a focus on Environmental Sustainability, Climate Change, FCV, Food Security, Youth, and Gender. We will also strengthen GEI Communication Network to facilitate knowledge and information sharing, cross-promotion, and collaboration. To further harmonize the messages from the network, we will update the branding guidelines, and develop templates and key messages that partners can refer to when creating content.
- **Sharing Knowledge:** GEI's biggest knowledge-sharing event, the gLOCAL Evaluation Week, will take place in June 2023. In addition, to support South-South knowledge exchanges among countries, GEI will continue to produce blogs and podcasts, and starting in January 2023, a new webinar series.

# GEI Governance and Program Management

Activities under Business Line 5 include the active management of 8 grants provided to implementing partners, the management of GEI governance bodies, fundraising activities and the establishment of new centers for the delivery of GEI program globally.

## KEY RESULTS

### 1. GEI Grants to Implementing Partners

A total of 7 grants have been made to implementing partners since the inception of the GEI program. Two of those (EvalPCA and CLEAR Francophone Africa) were completed and awarded during the period May – October 2022.

The GEI global team is working on preparing the second tranches of the grants for the eligible implementing partners (CLEAR Anglophone Africa and CLEAR Lusophone Africa and Brazil).

Table 4: Summary table of GEI Grants to date

Grant Recipient	Total Grant Amount over 3 years	Approval date	Year 1 grant amount	Remaining grant amounts to cover year 2 and 3
IPDET	2,147,000	11/9/2021	1,460,000*	687,000**
ENAP	765,000	12/5/2021	250000	515000
CLEAR AA	1,950,000	11/11/2021	650,000	1,300,000
CLEAR FA	2,005,000	7/15/2022	875,000	1,130,000
CLEAR LAB	2,264,000	1/20/2022	736,000	1,528,000
CERP	1,360,000	6/29/2022	750,000	610,000
CLEAR SA*	3,218,128	1/11/2022	852,516	2,365,612
<b>TOTAL</b>	<b>13,709,128</b>		<b>5,573,516</b>	<b>8,135,612</b>

\* This amount covers years 1 and 2.

\*\* This amount covers year 3.

### 2. GEI Governance bodies

#### Advisory Board

The first meeting of the Global Evaluation Initiative (GEI) Advisory Board took place virtually on April 25th, 2022. Key recommendations received from the GEI Advisory Board included: Better understand the demand side of the equation for GEI services, Improve GEI role as a connector, focus more on partnerships (“walking alongside” vs. “support”), ensure a focus on national/local dynamics, be selective, strategic, and opportunistic, spark a broader social movement to bring about change, provide a space for Indigenous voices, learn and build on the CLEAR initiative, and build a distinct GEI identity.

## Implementation Committee

The second GEI implementation committee met in Milan, Italy right after the NEC Conference in Turin in November 2022. This was the first in-person meeting of the full Implementation Committee and was attended by representatives of GEI implementing partners, associate partners, and some prospective new donors.

The meeting presented an opportunity for partners to connect with one another as activities and case studies throughout the sessions encouraged partners to share knowledge of their in-country work, laying the foundations for future collaboration within the network. Many partners reported that the Implementation Committee allowed them to gain a stronger understanding of GEI's work across different business lines, discuss some implementation challenges, consolidate a shared identity and brand, and plan concrete collaborative arrangements in GEI priority countries. Ultimately, participants reaffirmed their commitment to GEI and the value of the network.

### 3. Fundraising activities

The GEI Global team did an extensive analysis of possible new donors that could be interested in contributing to the MDTF, identifying a list of bilateral donors and a limited number of private foundations to approach.

GEI marketing material to support the fundraising strategy has been developed. This includes a brochure and a slides deck.

Preliminary meetings have been held with Italy, Spain, Portugal, Ireland, Australia, Korea, and Japan, in some cases directly with the national authorities, while in other cases with World Bank representatives of those constituencies. The current global conditions and crises are affecting the capacity of many donors to make significant commitments. However, some donors have shown interest in possibly joining the GEI and the global team is working on building those relationships.

The GEI Global team is currently negotiating an agreement with New Zealand to join the GEI as a donor. We expect to be able to sign the agreement prior to the end of this calendar year. In addition, GEI is finalizing a proposal to be financed by the Government of Canada that will be implemented over a three-year period beginning likely in Q4 of FY23

Preliminary conversations have been held with various philanthropic foundations..

Finally, both UNICEF and WFP have expressed an interest in joining the GEI as core partners. Engagements with them are proceeding.

### 4. Evaluation of the GEI

The GEI Global Team developed a three-pronged evaluation approach to assess the GEI's outcomes and contribution to its final intended objectives (better evidence, better policies, better lives). This approach was presented to the partnership council, and it follows three main lines of inquiry:

- A comparative case study approach to understand how organizational and national M&E systems are changing over time and how the GEI has contributed to the change.
- An intervention-specific approach to assess the effectiveness of training and professional development activities on individual skills and capabilities and organizational practices.
- An influence-oriented approach that assesses online use and influence of GEI knowledge events and products.

The three lines of inquiry build on baselines that have been established in the last year or so. These include:

- MESA exercises (and related diagnostics such as the INCE), which capture the state of affairs of national M&E systems in the countries where GEI is offering support.
- Training and event evaluation forms capture participation, satisfaction and learning uptake from learners. In some cases, tracer studies have been conducted to capture the influence of past training activities (e.g. IPDET).
- Digital analytics which capture social media activity, website page views and downloads of documents as proxies of knowledge uptake.

The three lines of inquiry are further being developed and will culminate in the end of cycle evaluation. A working group of interested GEI core partners will be established to discuss partners' interest in managing and/or overseeing the evaluative work. Following the timeline below (presented at the partnership council in May 2022), GEI is on track to start an institutional-level tracer study in the second half of this fiscal year, to look at the effects of training on individual learning, application of knowledge in practice, and organizational change. The Most Significant Change approach<sup>2</sup> will be used with institutions that have had high exposure (multiple staff members) to GEI-led training programs. The GEI has budgeted 100k for this exercise (including STC/staff cost).

	FY22	FY23	FY24	FY25
<b>BL1</b>	<ul style="list-style-type: none"> <li>▪ Baseline (MESA)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Baseline (MESA)</li> <li>▪ \$ and choice study modality</li> <li>▪ Case selection</li> <li>▪ Design</li> </ul>	<ul style="list-style-type: none"> <li>▪ Implementation and reporting</li> </ul>	
<b>BL2</b>	<ul style="list-style-type: none"> <li>▪ (IPDET tracer survey design)</li> </ul>	<ul style="list-style-type: none"> <li>▪ \$ and choice study modality</li> <li>▪ Design and implementation</li> </ul>	<ul style="list-style-type: none"> <li>▪ Reporting</li> </ul>	
<b>BL3/4</b>	<ul style="list-style-type: none"> <li>▪ Piloting modules</li> </ul>	<ul style="list-style-type: none"> <li>▪ Study design</li> </ul>	<ul style="list-style-type: none"> <li>▪ Piloting modules</li> </ul>	<ul style="list-style-type: none"> <li>▪ Implementation and reporting</li> </ul>
<b>GEI overall performance evaluation</b>				<ul style="list-style-type: none"> <li>▪ Design, implementation and reporting</li> </ul>

## BL 5: FORWARD LOOK FOR FY23

For the remainder of FY 23 the priorities for BL2 will be:

- Finalize the selection process for the CLEAR LAC center and award first grant to begin work in the region.
- Process second tranches of grants to eligible recipients.
- Continue fundraising campaign more aggressively.
- Explore modalities to better use the brain power of the Advisory Board and the Implementation Committee to establish a more regular interaction with the GEI global team, possibly using online channels/platforms (Reddit, LinkedIn).
- Implement the GEI evaluation plan

2 [https://www.betterevaluation.org/en/plan/approach/most\\_significant\\_change](https://www.betterevaluation.org/en/plan/approach/most_significant_change)



# Finance Update

# Trust Fund Contributions

This table shows the generous contributions committed by the GEI donors to the GEI MDTF. A number of donors have committed new resources to the GEI, demonstrating continued interest in the international development community for the GEI agenda.

Table 1: GEI MDTF Confirmed Contributions

GEI Confirmed Financial Contributions (Thousand, US\$)						
	Bilateral Agencies					Total
	FY21	FY22	FY23	FY24	FY25/26	
Sweden	2,418	909	1,060	1,060	0	5,447
Netherlands	1,223	282	275	275	275	2,330
Germany	1,465	1,208	1,000	0	0	3,673
Switzerland	0	404	263	267	401	1,335
New Zealand	0	0	175	175	0	350
Finland	306	0	0	0	0	306
Portugal	0	11	0	0	0	11
Denmark	263	0	208	0	0	471
Canada	191	0	375	375	375	1,316
<b>Total Bilateral</b>	<b>5,866</b>	<b>2,814</b>	<b>3,356</b>	<b>2,152</b>	<b>1,051</b>	<b>15,239</b>
Multilateral and UN Agencies						
IADB	500	500	0	0	0	1,000
UNDP	200	150	200	0	0	550
IFAD	50	300	40	0	0	390
<b>Total MDB &amp; UN Agencies</b>	<b>750</b>	<b>950</b>	<b>240</b>	<b>0</b>	<b>0</b>	<b>1,940</b>
<b>Total Bilateral, MDB and UN Agencies</b>	<b>6,616</b>	<b>3,764</b>	<b>3,596</b>	<b>2,152</b>	<b>1,051</b>	<b>17,179</b>

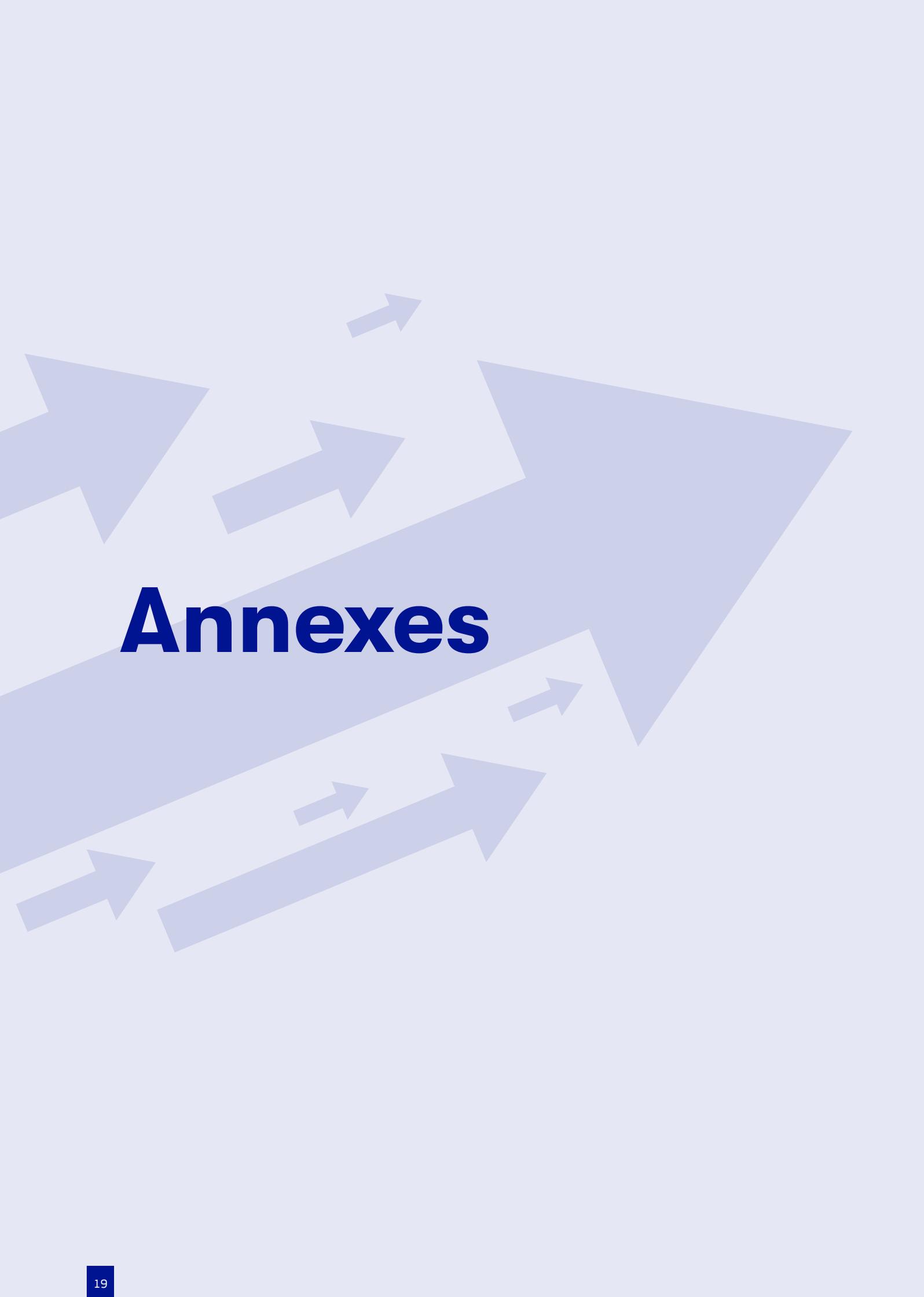
# Trust Fund Contributions

Current account situation for the GEI MDTF as of end October 2022.

	End October
( + ) Contributions Paid In:	\$10,378.9
( + ) Investment Income	\$62.0
( - ) Admin Fee	-\$278.7
( - ) Disbursements	-\$4,022.7
<b>Fund Cash Balance</b>	<b>\$6,139.5</b>
RETF Outstanding Obligations	\$2,890.1
BETFs Outstanding Commitments	\$675.9
<b>Sub-total Obligations</b>	<b>\$3,566.0</b>

RETF: Recipient Executed

BETFs: Bank Executed TF activities



# Annexes

## Snapshot of GEI results indicators

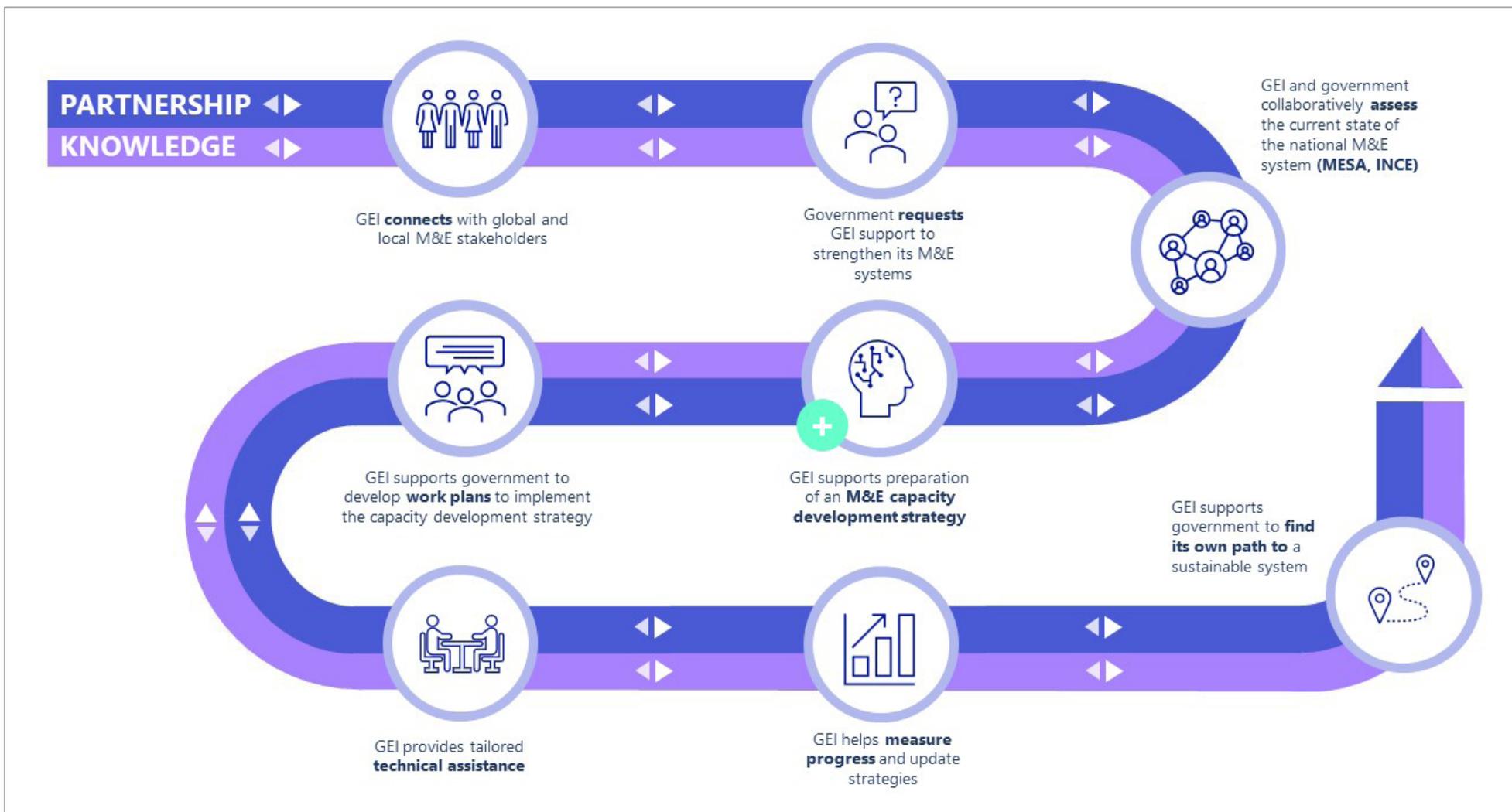
BL1 Indicators	Global	CLEAR AA	CLEAR FA	LAC	CLEAR LAB	CLEAR SA	CERP
Number of countries where GEI has conducted (completed) MESA diagnostics in partnership with local stakeholders	0	6	9	3	4	0	
Names of countries where GEI has conducted MESA diagnostics in partnership with local stakeholders		Zambia, Malawi, Lesotho, Uganda, Tanzania, and Liberia	Madagascar	Dominica, Jamaica, St. Lucia			
Number of countries where GEI has initiated MESA diagnostics in partnership with local stakeholders	1		1		1	1	1
Names of countries where GEI has initiated MESA diagnostics in partnership with local stakeholders	Solomon Islands		Gabon		City Level MESA in Recife	Bhutan	Pakistan

BL2 Indicators	CLEAR AA	CLEAR FA	CLEAR LAB	CLEAR SA	CERP	ENAP	IPDET
Number of trainings provided with global, regional, national or institutional reach	2	3	4	7	4		15
Number of people trained	37	114	82	144	382		200
Number of scholarships awarded	14	0	43	5	0		

BL3&4 Indicators	CLEAR AA	CLEAR FA	CLEAR LAB	CLEAR SA	CERP	ENAP	IPDET
Number of knowledge products (co-) created by GEI	10	7	18	1	3		
Number of other learning events organized	16	5	9	4	2	2	3
Number of participants	470	357	200	273	729	219	87

3 Figures include (rapid) diagnostics that pre-date the GEI MESA tool

4 Data for this indicator is cumulative and represents total number of diagnostics conducted since GEI was launched in October 2020



HOW GEI WORKS AT COUNTRY LEVEL

PARTNER  
KNOWLEDGE

Sample elements of an M&E capacity development strategy

- Advocacy to raise awareness on the importance of better evidence and the need for M&E Systems
- Design and develop policy and legislation

Enabling Environment

Support/ Guide pilot evaluations;  
Integration of critical issues like gender and climate change

Organizational level

- Define roles and responsibilities
- Establish Monitoring / Evaluation unit(s)
- Develop tools, processes, evaluation plans, guidelines, standards

Individual level

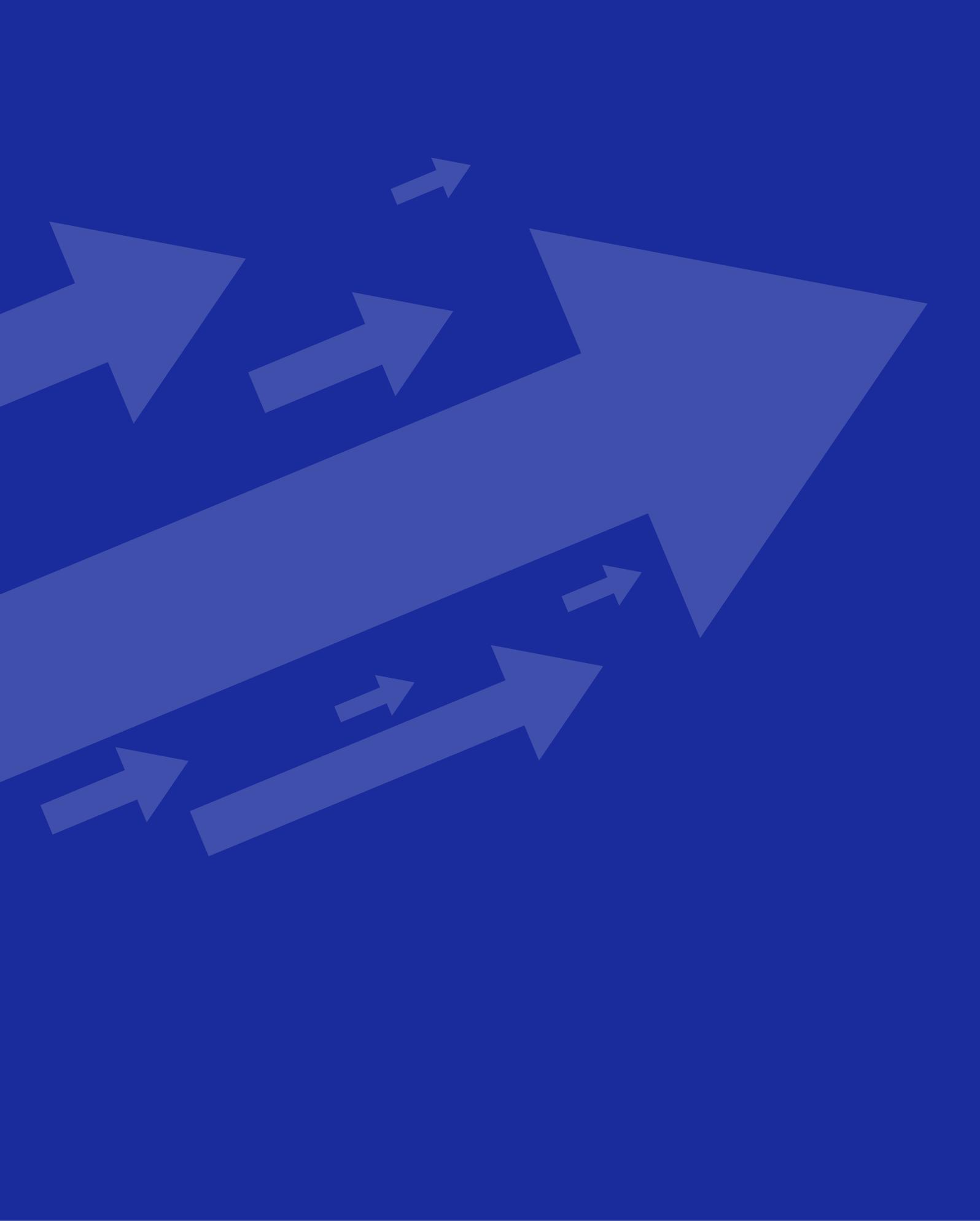
- Design and offer tailored trainings
- Co-create other professional development opportunities

technical assistance

and update strategies

Government  
to assess  
state of the  
system  
(E)





**Contact us:**

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